



January 31, 2018

Lee Doney  
Chair  
Columbia Power Corporation  
Suite 200 445 – 13th Ave  
Castlegar BC V1N 1G1

Dear Mr. Doney:

On behalf of Premier Horgan, thank you for your service to the people of British Columbia. The government remains committed to working with our Crown agency partners to deliver on government's commitments to British Columbians: to help make life more affordable for people, invest in services and build a strong, sustainable economy.

This Mandate Letter outlines the guiding principles of the government which should inform the preparation of your three-year Service Plan for Budget 2018. This Mandate Letter also confirms your organization's mandate, provides government's annual strategic direction and sets out key performance expectations for the 2018/19 fiscal year.

The government made three key commitments to British Columbians. All ministries and Crown agencies are expected to work together to help government achieve these commitments. Our first commitment is to make life more affordable. We expect all public sector organizations to support government's agenda to help manage the daily cost of living for British Columbians. Our second commitment is to deliver the services that people count on. Many of the programs and services that British Columbians access on a regular basis are delivered by Crown agencies. We want to build on programs that are working well, and make improvements where needed, to ensure British Columbians get quality and timely customer service from public sector organizations across the province.

Our third key commitment is to build a strong, sustainable, innovative economy that works for everyone. The government believes that public sector organizations have a key role to play in supporting broad-based economic growth in every region of the province.

To support true and lasting reconciliation with Indigenous Peoples in British Columbia, our government is fully adopting and implementing the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), and the Calls to Action of the Truth and Reconciliation Commission (TRC). Please ensure that going forward your organization incorporates the UNDRIP and TRC, given the specific mandate and context of your organization.

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Ministry of  
Children and Family  
Development

Office of the  
Minister

Mailing Address:  
Parliament Buildings  
Victoria BC V8V 1X4

Location:  
Parliament Buildings  
Victoria

As the Minister Responsible for the Columbia Power Corporation, I expect that you will make substantive progress on the following priorities and incorporate these priorities when developing the goals, objectives and performance measures for inclusion in the Service Plan:

- Continue to enhance Columbia Power Corporation's asset management process and management systems to ensure long term profitability and reliability of your facilities through effective and efficient plant operation and maintenance, including improved accountability of Columbia Power's staff and third party service providers.
- As Owner's Representative for the Waneta Expansion project, Columbia Power should bring the project to Final Acceptance in 2018 and complete the transition to Waneta Expansion Limited Partnership Operating Committee and provide operational and financial oversight.
- Columbia Power will work with the Province and the Columbia Basin Trust to explore structural options to further enhance value to both the Province and Basin residents.

The Crown Agencies and Board Resourcing Office (CABRO) at the Ministry of Finance has lead responsibility for overseeing and maintaining the Public Sector Organizations Governance Framework, and provides leadership for the merit based appointment of qualified and competent individuals to the boards of Crown agencies.

Columbia Power Corporation is asked to work closely with CABRO through your ministry contact on board appointments, all governance matters including orientation and training of board members, and meeting public sector reporting requirements under the Budget Transparency and Accountability Act.

Each board member is required to acknowledge the direction provided in this Mandate Letter by signing this letter. The Mandate Letter is to be posted publicly on your organization's website on Budget Day on February 20, 2018 to coincide with the release of your organizations' Service Plan.

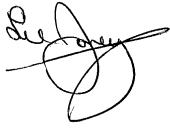
I have appreciated your support as Board Chair to me as Minister responsible in the first few months of our government's term in office. I look forward to ongoing dialogue and engagement going forward through our scheduled meetings and other communication channels between my ministry and your organization. Part of that engagement process includes regular meetings between your communications staff and the appropriate Government Communications and Public Engagement staff who provide support to your ministry responsible.

Once again, thanks to you and your Board of Directors for your commitment to public service. Together, we will work to build a better B.C.

Sincerely,



Katrine Conroy  
Minister of Children and Family Development



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Lee Doney  
Chair, Columbia Power Corporation

Date: February 8, 2018



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Tim Stanley  
Vice-Chair  
Columbia Power Corp.



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Rick Jensen  
Board Member  
Columbia Power Corp.



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John Stephens  
Board Member  
Columbia Power Corp.



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Lillian White  
Board Member  
Columbia Power Corp.

cc:

Honourable John Horgan, Premier  
Don Wright, Deputy Minister to the Premier and Cabinet Secretary  
Lori Wanamaker, Deputy Minister, Ministry of Finance  
David Galbraith, Associate Deputy Minister and Secretary to Treasury Board,  
Ministry of Finance  
Allison Bond, Deputy Minister, Ministry of Children and Family Development  
Tim Stanley, Board Member, Columbia Power Corporation  
Rick Jensen, Board Member, Columbia Power Corporation  
John Stephens, Board Member, Columbia Power Corporation  
Lillian White, Board Member, Columbia Power Corporation  
Johnny Strilaeff, Acting Chief Executive Officer/President, Columbia Power Corporation